





STRATEGIC PLAN FOR CONSOLIDATION AND STABILIZATION FOLLOWING THE EPIDEMIC OF EBOLA VIRUS DISEASE IN THE DEMOCRATIC REPUBLIC OF THE CONGO

AUGUST-OCTOBER 2018

Tale of content

CONTEXT AND JUSTIFICATION Current epidemiological situation Progress to date	5 5 6
Financial position	8
Planning stages	10
Strategic Consolidation and Stabilization Plan (Phase 2)	10
OBJECTIVE	11
OBJECTIVES OF THE PLAN	11
CONSOLIDATION AND STABILIZATION STRATEGY	12
Coordination of consolidation and stabilization activities	12
Surveillance and rapid response	12
Maintaining diagnostic capacity and monitoring survivors	13
Medical treatment	13
Infection prevention and control (IPC)	14
Risk communication and community involvement	15 16
Psychosocial support Vaccination of risk groups and research	10
Free health care/health-care access	17
Preparation	18
Operational and logistics support	18
FOLLOW-UP AND EVALUATION	19
EPIDEMIC AFTER ACTION REVIEW (AAR)	19
PLANNING SCENARIO	20
BUDGET	21

CONTEXT AND JUSTIFICATION

On 8 May 2018, following the provisions of the International Health Regulations, the Ministry of Health of the Democratic Republic of Congo notified WHO of two confirmed cases of Ebola virus disease (EVD) in the Bikoro health district in Equateur province. Since that declaration, two other health areas have reported cases: the Iboko health district and the Wangata health district in the city of Mbandaka. The affected areas share a border with the Republic of Congo. This is the ninth Ebola outbreak in Democratic Republic of the Congo, but the first in the province of Equateur.

The national and local authorities and their partners acted quickly to respond to this outbreak. A National Epidemic Response Coordination Committee was established to coordinate the interventions and partners' efforts following the official declaration of the epidemic as a public health emergency by the Ministry of Health (announced on 8 May 2018). A joint response plan for all partners to support the Ministry of Health was developed. This initial plan covered a 3-month period expiring at the end of July. After this first stage, a consolidation and stabilization phase was necessary to develop resilience at the local and national levels. This purpose of this new plan is to present the priorities and interventions under this new phase. A monitoring framework has been set up to monitor regular activities at the 4 sites.

Current epidemiological situation

Since the start of the epidemic, 54 cases have been reported, including 38 confirmed cases and 16 probable cases. The last confirmed case of EVD in Equateur Province was reported on 6 June 2018, since when no confirmed EVD case have been reported in the affected areas. The last confirmed case admitted to the Ebola treatment center was discharged on 12 June 2018 and monitoring of all registered contacts was discontinued on 27 June 2018.







Last confirmed case of EVD was reported on the 6 June 2018, since then no confirmed cases have been reported.

Since the start of the epidemic 54 reported cases 38 confirmed cases 16 probable cases

Progress to date

A national strategic response plan has been developed to guide the work of all stakeholders involved in the response around the Ministry of Health. The first phase of the EVD response was to protect the towns of Bikoro and Mbandaka against an increase in cases that could potentially threaten the country's major cities as well as neighbouring countries along the river.

The Minister of Public Health issued an Order dated 9 May 2018 on the establishment, organization and operation of a National Coordination Committee to respond to the Ebola outbreak. This Committee was organized and coordinated by the Minister and the General Director for Disease Control through strategic and operational meetings at the Ministry of Health. An operations coordination centre was established at Mbandaka and coordination mechanisms were put in place at the health area and district levels. Set up of an incident management system in Kinshasa, headed by an incident management officer, to support the national coordination structure.

Surveillance activities, including contact tracing, are in place in all affected areas. 722 alerts have been recorded and investigated since 13 May 2018. Contacts are systematically traced, identified, listed and monitored for all confirmed cases. Since the beginning of the epidemic, 1706 contacts have been followed for 21 days following a potential exposure. The last contact was discharged on 27 June 2018.

The strategy adopted by the Ministry of Health is to bring laboratory diagnosis of EVD closer to the populations affected by the epidemic. Thus, for the first time, a mobile laboratory was deployed in Bikoro on 11 May 2018. In light of the evolving epidemic situation, a GeneXpert (Cepheid) machine for rapid PCR diagnosis was set up at the Mbandaka provincial laboratory on 17 May 2018, followed by a second GeneXpert machine at the Itipo hospital laboratory on 30 May 2018. A total of 434 specimens were tested at these different sites, as a result of which 38 positive cases were confirmed.

To manage cases effectively, MSF set up an approved treatment centre of Ebola with capacity for 20 inpatients at Bikoro on 20 May, and a 12-bed treatment centre in Mbandaka (Lyonda) on 28 May, in addition to two transit centers in Iboko and Itipo. ALIMA set up an Ebola treatment centre at Itipo on 20 June.

Infection prevention and control measures are being strengthened in major hospitals and other health facilities. Handwashing facilities, training of children in schools, social mobilization and community involvement activities are under way by the Government, UNICEF, WHO and the partners.

Since 21 May 2018, 3330 people (contacts, contacts and front-line staff) have been ring vaccinated against EVD.

Monitoring of points of entry and other measures are in place at major airports, on waterways and at road crossings. 30 points of entry and priority populated areas have been identified (19 in Kinshasa, 10 in Mbandaka and 11 in Bikoro) and teams have been set up to screen people for the disease, raise awareness of infection prevention and control measures, and isolate and transfer suspected cases.

The Government has decided to provide free health care in the health zones affected by the EVD epidemic and in potentially at-risk areas to eliminate financial obstacles and increase clinical and community surveillance. This measure applies to 7 health districts in Equateur province.

Status of Pillar A	ctivities in the field	Bikoro	Bolenge	Iboko	Itipo	Mbandaka	Wangata
Pillar	Intervention/activity						
Coordination	Emergency operations control centre (provincial) Emergency operations control centre (field) Emergency operations control centre (health district)	_				-	_
Surveillance	Operational rapid response team Points of entry – land and water Active case-finding						
	Contact monitoring Surveillance team supervisors						
Treatment	Ebola treatment centre Hospital and health centre triage unit						
Infection prevention and control	Site of operations disinfection team Operational safe burial teams Health strengthening training WASH/IPC at health centres WASH/IPC in communities WASH/IPC in schools						
Psychosocial	Dietary and non-food item assistance for persons affected Operational psychosocial response teams						
Communication	Mass awareness campaign Operational anthropological teams Active community intermediaires Risk communicators' supervisors						
Vaccination	Cold chain Ebola vaccination						
Logistics/security	Operational support – provincial Operational support – field Operational support – health district						
_aboratory/diagnostic	Laboratory technicians – GeneXpert/RDTs						
Access to free health care	Medication and consumables Monitoring and supervision						
	Motivation incentive – health centre Motivation incentive – hospital						
Health system resilience	Medical teams – health centre Medical teams – hospital Training – health systems management						
		Ope	rational	Partly	operationa	al Not o	operational

Figure 2 Overview of activities, by strategic objective

	Ebola Reponse: Response Monitoring Framework				1	L
Status of KPI's - Week 27		Sible	Bikoro	Iboko	Wangata	National
1. General	Number of confirmed cases	0	0	0	0	0
	Number of probable cases	0	0	0	0	0
	Number of suspected cases	0	0	5	0	5
	Number of new health areas affected	0	0	0	0	0
	Total confirmed cases	0	10	24	4	38
	Total probable cases	0	11	4	0	15
2. Surveillance	% of inquiries completed within 24 hours of a verified alert	100%	82%	94%	98%	91%
3. Contact finding	% of contacts completing 21-day surveillance period	100%	100%	100%	100%	100%
	% of registered contacts under surveillance during the preceding 24 hours	100%				
	% of contacts lost to follow-up	0%		0%	0%	0%
	% of new confirmed and probable cases previously registered as contacts	100%				
4. Laboratory	% of new suspected cases tested or from whom a specimen has been taken	100%	100%	100%	100%	100%
	% of laboratory results for specimens from suspected cases available within 48 hours	100%	100%	100%	100%	100%
5. Case management	Fatality rate among confirmed cases admitted to Ebola treatment centres	<50%		0%	0%	0%
6. Infection prevention	Number of newly infected health workers/patient carers	0	0	0	0	0
	% of deceased suspected and probable cases for whom safe and dignified burials have I	100%	100%	100%	100%	
	Number of people with access to a source of drinking water in the affected areas	206,500				168,262
7. Vaccination	% of eligible individuals vaccinated against EVD	100%				
8. Community involvement	Percentage of respondents who know at least 3 ways to prevent Ebola infection in affected communities	80%				87%
	Number of school children who received information on Ebola prevention	130,790				130,790
9. Psychosocial care	Number of families of confirmed and probable cases affected, including children receiving protection and psychosocial support, including a support kit	53				53

Figure 3 Overview of strategic response key performance indicators

Financial position

The first version of the strategic plan to respond to the Ebola outbreak was published on 15 May 2018, with a budget of US\$ 25.9 million. Following consultation between the Government and partners, a revised version of the initial strategic response plan was published on 25 May 2018. This version identified a number of key areas in which the response should be strengthened in view of the heightened risk of the outbreak spreading (especially in urban areas), and referred to additional commitment from communities. In the revised version, the budget has been increased to US\$ 56 million.

STRATEGY	INTERVENTION	TOTAL			
		BUDGET	FUNDING	COMMITTED	BALANCE
Coordination	EOC national	1 482 330	3 505 320	3 190 077	315 243
	EOC provincial	1 812 092	2 417 933	2 329 541	88 392
	EOC field site	2 347 136	1 496 954	1 270 655	226 299
Surveillance	Rapid response team	3 437 020	2 168 640	494 429	1 674 211
	Contacts tracers	2 140 000	1 750 000	235 029	1 514 971
	Surveillance supervisors	922 110	700 000	172 386	527 614
	Points of entry - airports	624 330	1 150 700	735 783	414 917
Dia ana anti an	Points of entry - land & water	2 751 000	3 000 000	1 184 068	1 815 932
Diagnostics	Laboratory - national	764 848	750 000	298 816	451 184
6	Laboratory - Gen Expert /RDTs	1 068 110	770 371	137 738	636 633
Case management	Ebola treatment units	5 537 880	4 257 215	4 209 791	47 424
management	Triage unit in hospitals/health centers	3 879 400	3 317 052	3 066 577	250 475
Infection	Safe and dignified burial teams	370 641	683 900	410 048	273 852
prevention	Household decontamination teams	286 110	604 500	304 929	299 571
	WASH/IPC in communities	2 105 000	2 125 420	1 317 497	807 923
	WASH/IPC in health posts	1 786 200	2 013 000	1 874 443	138 557
	WASH/IPC in schools	848 000	760 000	497 882	262 118
Vaccination	Cold chain	760 012	800 000	679 289	120 711
	Ebola vaccinations	3 248 230	3 132 000	1 965 730	1 166 270
Community	Anthropological teams	122 880	405 000	319 205	85 795
engagement	Mass risk communication campaings	658 000	550 000	527 626	22 374
	Risk communication supervisors	384 600	300 000	285 000	15 000
	Risk communicators	1 710 000	1 954 000	443 083	1 510 917
Psycho-social	Nutritional and food support for those affected	780 000	720 000	334 234	385 766
care	Psyho-social support teams	495 440	800 000	680 299	119 701
Free access to	Incentive payments - health centers	1 359 000	4 000 000	3 079 787	920 213
health care	Incentive payments - hospitals	432 000	500 000	377 831	122 169
	Medicines and consumables	1 095 000	1 095 000	738 500	356 500
	Monitoring and oversight	258 000	250 000	0	250 000
Health System	Medical equipments - health centers	3 020 000	3 020 000	205 000	2 815 000
resilience	Medical equipments - hospitals	900 000	900 000	205 000	695 000
	Training - health system management	248 000	248 000	0	248 000
Operations support	Operations support - national	3 953 920	3 592 115	3 528 640	63 475
	Operations support - provincial	3 244 222	2 261 495	1 981 951	279 544
	Operations support - field site	1 227 722	2 345 379	2 316 277	29 102
Unallocated	Unallocated		4 687 000	584 810	4 102 190
GRAND TOTAL		56 059 233	63 030 993	39 981 949	23 049 044

Figure 4 - Response plan financial position, as at 5 July 2018 (US\$)

Planning stages

The strategic response plan for the period May-July 2018 (revised strategic plan published on 25 May 2018) identified a number of key areas to coordinate the intensive efforts of the Ministry of Health and partners. The second planning stage focuses on finalizing current response activities under the initial strategic plan and implementing consolidation and stabilization activities.

The third planning stage will aim to strengthen the resilience of the health system. Taking into account the JEE, evaluation of capacity and post epidemic assessment, a national health plan will be developed.





Strategic Consolidation and Stabilization Plan (Phase 2)

A mid-term strategic review of the EVD response activities, with input from the Democratic Republic of the Congo Ministry of Health and various partners, was carried out on 4-5 July in Kinshasa. The strategic review was also based on a review of the operations carried out by the Ministry of Health and operational partners in Mbandaka on 19 June to take stock of 30 days' activity. The objective of the strategic review was to review the ongoing response operation and available and deployed resources, to adjust the strategic response plan to ensure continued vigilance and responsiveness in affected areas, and to plan the deployed transitional resources to build emergency response capacity in the epicentre and other high-risk areas. The consolidation and stabilization plan is a product of this strategic review and covers priority activities until the end of the epidemic and the three-month post Ebola phase (August-October 2018).

OBJECTIVE

Consolidate the gains of the Ebola response and maintain increased vigilance, learn lessons and identify good practices for the future and contribute to resilience of the health system.

OBJECTIVES OF THE PLAN

- **1.** Maintain and strengthen surveillance to quickly detect and respond to a new potential case, including in neighbouring provinces and countries.
- 2. Provide health services for the clinical management of people cured of Ebola and psychosocial care of the successfully treated individuals and the families of those affected.
- **3.** Strengthen infection prevention and control including WASH in targeted health facilities and in the community.
- **4.** Strengthen community networks to improve community knowledge and action on Ebola and epidemic-prone diseases prevalent in the health districts.
- **5.** Maintain national and local laboratory capacity for confirmation of possible cases and management of successfully treated individuals.
- 6. Prepare and conduct an After Action Review (AAR).
- **7.** Ensure the transition of resources and knowledge to contribute to consolidation and resilience.
- 8. Finalize the development of the National Health Security Plan and develop a resilience plan.
- 9. Contribute to food security in health districts affected by Ebola.
- **10.** Create a logistics platform to prepare the response to future epidemics.

CONSOLIDATION AND STABILIZATION STRATEGY

The plan outlines priority interventions and post-Ebola consolidation and stabilization activities. The overarching goal is to ensure adequate capacity at all levels to detect and respond quickly to a potential new case and to ensure the transition of resources and knowledge to contribute to consolidation and resilience, as indicated below.

Coordination of consolidation and stabilization activities

The goal is to maintain programme coordination structures:

- Develop Ebola management guide specifying roles of each entity (emergency operations centre/CDC)
- Technical expertise (emergency operations centre)
- Kinshasa emergency operations centre
- Support establishment of national emergency operations centre and consolidate emergency operations centre in Equateur province (e.g. through legislation, guidelines, steering committee)
- Approval and initiation of research plan
- Maintain geographical and programme coordination structures
- Mbandaka operations centre
- 3 field offices in Bikoro, Iboko, Itipo
- National coordination committee
- Create a logistical platform to prepare the response to future epidemics

Surveillance and rapid response

The aim is to maintain and strengthen surveillance activities (active casefinding and community-based surveillance, in addition to investigation and rapid response capacity), consolidate the achievements of the Ebola response, learn lessons and identify good practices for the future, to contribute to health system resilience:

- Maintenance of surveillance activities (community-based surveillance, toll-free number, alert tracking) and rapid response teams.
- Provide cascaded Integrated Disease Surveillance and Response (IDSR) training in the affected province of Equateur and neighboring provinces.
- Strengthen institutional and operational capacities of providers in Equateur province to prepare for and respond to epidemics and disasters.

- Strengthen community-based surveillance of priority epidemicprone diseases.
- Streamline entry points according to the needs and context at the end of the epidemic, taking into account risk and mobility mapping of the population.
- Streamline the number of providers deployed at the various points of entry and around the health perimeter.
- Continue supervision and training for management / controls at PoE through staff of the National Frontier Hygiene Programme.

Maintaining diagnostic capacity and monitoring survivors

The goal is to maintain diagnostic capacity in the health districts and the province affected by the epidemics to confirm possible new cases and especially to monitor survivors. This activity will also cover risk areas in the context of preparedness. During this phase, local capacity building activities will be undertaken.

The priority activities are:

- Approval of the provincial laboratory plan at the national level
- Tracking inventory and expiry date of rapid diagnostic tests (RDTs)
- Continue availability of laboratory inputs and order tracking
- Maintaining in function the 3 laboratories, including the GeneXpert capability in place (Mbandaka, Bikoro, Itipo), to monitor survivors
- · Formative supervision of the laboratory technicians trained at the 3 sites
- Upgrade of the Mbandaka laboratory (materials and reagents)
- · Development of a national strategy document for EVD diagnosis
- Training of laboratory personnel in basic techniques

Medical treatment

Maintaining treatment capacity

The task involves maintaining a case management capacity to deal with a potential case and build local capacity. The operation of Ebola treatment centres is expected to continue for three months after the end of the epidemic to manage possible cases. Treatment must include access to experimental therapy in accordance with the MEURI protocol.

The priority activities are:

 Maintain an Ebola treatment centre for Equateur province in Itipo (by decreasing the number of emergency biosecurity facilities) and the Kinkole Ebola treatment centre in Kinshasa

- Maintain triage and isolation capacity in health facilities in the 3 health districts of Equateur Province (Mbandaka, Bikoro, Iboko)
- Provide supervision of health workers in triage, isolation, hospital hygiene and IPC (including universal protection measures) in health districts of the city of Mbandaka, health districts in Bikoro, Iboko and Ntondo; heath districts in the Kiri region (Kiri and Punjwa health districts), the city of Inongo and the Kinshasa Provincial Health Authority (17 health facilities targeted)
- Pre-positioning EPI kits in Equateur and Kinshasa Provincial Health Authorities for front-line providers and sick ward staff
- Adoption and dissemination of the new treatment protocol in the national protocol
- Develop guidelines for setting up Ebola treatment centers

Monitoring successfully treated individuals (survivors)

People cured of Ebola can develop medical and psychological complications. These people should be supported when they return to their community to minimize the risk of stigma and post-EVD complications. Given the variable duration of the persistence of the virus in seminal fluid, the risk of sexual transmission, although limited, does exist. Therefore, monitoring survivors is a priority to manage the sequelae of the disease and to limit any potential risk of transmission related to the persistence of the virus in certain bodily fluids (e.g. sperm).

The priority activities are:

- Operationalization of procedures for monitoring persons cured of Ebola
- · Launch of the programme to monitor successfully treated individuals
- Involvement of the necessary specialists in this monitoring (ophthalmology, psychology)
- Supervision of the programme
- Continue the monitoring and evaluation (at 3, 6 and 12 months)

Infection prevention and control (IPC)

Improving IPC and WASH throughout the health system is essential. Triage / screening in major health facilities in Equateur province will continue, but with a transition plan to create sustainable screening / screening areas for EVD and / or other high-threat pathogens. More training on standard precautions will be essential for national staff. Identify partners and develop a strategy to strengthen IPC and WASH in the longer term as a priority. The priority activities are:

- Plan pre-agreements with the National Red Cross / IFRC on dignified and safe burials and other IPC partners at health facilities
- Define the criteria around safe and dignified burials
- Strengthen WASH conditions in at-risk health facilities (UNICEF) and in communities
- Develop a plan to strengthen IPC and WASH in health facilities in risk areas
- Develop and implement national IPC and WASH technical guidelines
- Document the anthropological study on dignified and safe burials with recommendations for substitution rituals
- Systematically incorporate IPC / WASH elements at points of entry

Risk communication and community involvement

The challenge is to consolidate community mobilization activities for effective community-based monitoring and strengthen communitybased surveillance through the incorporation of other relevant events. Risk communication and community involvement are most effective when contextualized and take into account psychosocial, cultural, political, economic and linguistic factors so that health stakeholders are better informed and can engage successfully with local communities at risk. Risk communication and community involvement should be promoted in close consultation with, and with active commitment from, local health authorities, community leaders (political, religious, formal and informal), traditional healers, teachers and other groups or private sector associations (associations of taxi drivers or pharmacists).

The priority activities are:

- Maintain and preserve the capacity of community mobilization units / community intermediaries, volunteer networks, social mobilizers and their supervisors with partners
- · Maintain and strengthen institutional capacities
- Document and disseminate socio-anthropological studies (case studies) and finalize KAP surveys
- Document and disseminate lessons learned in risk communication and community invovlement including:
 - Reports of volunteers; and
 - ► Feedback from communities on response
- Improve and replicate educational materials for communication activities in the future

- Disseminate interpersonal and radio messages of acceptance and integration of Ebola victims
- Maintain education as a pillar of prevention

Psychosocial support

Pyschosocial support

To consolidate counselling services for victims and their families and strengthen community mobilization for effective community surveillance, in addition to strengthening community-based surveillance through the incorporation of other relevant events.

The priority activities are:

- Gradual transfer to existing social protection programmes of assistance provided
- Documentation of lessons learnt from the support programme for affected persons
- Individual follow-up for children identified as orphans, with support for the most vulnerable (schooling, apprenticeship)
- Establishment of community spaces for socialization, play and literacy intended for children affected by Ebola
- Support for community protection networks to reactivate referral mechanisms
- Activation or reactivation of suitably trained, equipped, supported and accompanied community-based protection networks to identify vulnerable cases and raise awareness

Nutrition

- Strengthen infection prevention through awareness and nutritional advice to the population of the affected districts through promotion of infant and young child feeding (breastfeeding, adequate complementary feeding of children aged 6-23 months), including the proper use of dietary and nutritional supplements through the community-based nutrition project.
- Pre-positioning ready-to-use therapeutic foods for the nutritional management of children aged 6-59 months and pregnant and lactating women through intensive therapeutic nutritional units in areas under nutrition alert and the districts extensively affected.
- Provide adequate nutritional support (in cash or in kind) for 3 months to cover food needs (ready-to-use therapeutic food), accelerate recovery and promote physiological recuperation.
- Screening for surveillance and referral of all acute malnutrition patients to appropriate treatment facilities

Vaccination of risk groups and research

The activities associated with this intervention will be completed:

- Describe in accordance with the research protocol the procedure for stopping vaccination (including front-line workers)
- · Completion of the vaccination protocol
- Plan training of local vaccinators in good clinical practices at a regional training session in Guinea during the second half of 2018
- Provide training for logisticians in cold chain management
- Document the success of ring vaccination against Ebola and assess its impact
- Review the Ebola vaccination guidelines and conduct a critical analysis of lessons learnt
- · Complete the research protocol on new therapeutic pharmaceuticals
- Participate in the After Action Review

Free health care/health-care access

Measures and activities to encourage free health care will be continued and consolidated. Therapeutic approaches such as injectable vaccinations, injections and surgical interventions which have often been avoided or kept to a strict minimum will be resumed.

The priority activities are:

- Delivery and distribution of medicines by PDSS and primary health care in rural settings/national malaraia control programme, and routine EPI vaccines
- Maintenance of staff bonuses (WB and other partners)
- Finalization of the agreement with the Ministry of Health, WHO and UNICEF on incentives for health workers, including community mobilization units
- Strengthening supply chain capacity in Equateur province, including at the Mbandaka operations centre
- Return to pre-Ebola clinical algorithms backed by supervision of minimum and complementary packages offered by health facilities
- Free health care to be provided in the 7 health districts until December, involving all stakeholders involved in treatment
- Maintenance of staff performance bonuses linked to purchasing power in PDSS areas
- Progressive transfer of staff bonuses to management committees of health facilities outside PDSS areas

Preparation

Preparedness activities for response to EVD cases will continue in neighbouring provinces at risk and will be strengthened at the health district level.

The priority activities are:

- Follow-up of priority preparedness activities in Kinshasa, Tshopo and Mayi Ndombe with the establishment of rapid response teams
- Implementation of priority preparedness activities in other provinces bordering on Equateur (southern Ubangui, Mongala and Tshuapa)
- Setting up a support plan to improve the socioeconomic conditions of the populations of the affected areas (Mbandaka Bikoro highway development, income-generating activities, etc.)
- Preparations in other provinces (being finalized in 5 priority provinces) with the establishment of rapid response teams and ensuring the availability of mapping
- Organize the AAR (with sustained preparation by area of response)
- Finalize the National Action Plan for Health Security (NAPHS) taking into account the results of this review, the AAR and the Joint External Evaluation (IHR/JEE)

Operational and logistics support

This involves continuation of operational support activities and reallocating resources for consolidation and resilience.

The priority activities are:

- Strengthening the capacity of logistics experts at national level and administrators of health districts and general referral hospitals in the area of emergency logistics in the event of epidemic outbreaks
- · Maintain and repair vehicles acquired during the response
- Plan to redeploy equipment acquired during the response to other health districts in Equateur province or to health districts in neighbouring provinces
- Proceed to redeploy this equipment to the beneficiary areas
- Rehabilitate the central pre-positioning depot
- · Mothball and warehouse all equipment remaining after the response
- Continue the lease of the Mbandaka depot
- · Ensure the repatriation of specified equipment to Kinshasa
- · Ensure the repatriation of field teams
- Ensure the rehabilitation of specified health facilities (health centres, general referral hospitals)

- Validate tools for collecting and managing inputs for better tracking and control over inventories of equipment
- Finalize procedures for donation of equipment by partners
- · Maintain security support in the province
- Plan pre-agreements with MONUSCO and WFP to facilitate early support in future outbreaks
- Establish and maintain a centralized Ebola contingency stock under the direction of the Ministry of Health from redeployed goods and equipment
- · Develop guidelines and tools for logistics and security
- Maintain logistics, procurement and administrative capacity to manage the redeployment and winding up plan of the operation

FOLLOW-UP AND EVALUATION

The Ministry of Health and WHO, in collaboration with their partners, publish daily epidemiological bulletins, supplemented each week by detailed status reports and periodic reports on the response indicators. The Ministry of Health will publish an integrated weekly newsletter including alerts of suspected cases of Ebola. Currently, the Ministry of Health and its partners is continuing the development of the evaluation framework based on the lessons learnt from this epidemic. The goal will be to produce a standard tool for monitoring and evaluation of the response to the next EVD epidemic.

EPIDEMIC AFTER ACTION REVIEW (AAR)

A post-epidemic After Action Review will be carried out to consider the measures that were taken to respond to the epidemic. Following an emergency response to a public health event, an AAR seeks to identify what worked well and how it can be maintained, improved, institutionalized and shared with relevant stakeholders.

PLANNING SCENARIO

The planning scenario for consolidation and stabilization activities in the period August-October 2018 is as follows:

- Management of a possible case.
- Emergency Operations Centre set up in Mbandaka with 3 additional field offices (in Bikoro, Iboko and Itipo).
- National Multisectoral Coordination Committee.
- Three months of operation (August-October 2018).
- 20 people cured of Ebola now enrolled in the follow-up programme.
- Activities in six distinct geographical areas.
- Implementation of an iterative process for evaluation and ongoing updates of planning.
- After Action Review.

Budget

CONSOLIDATION AND STABILIZATION STRATEGIES	BUDGET	PRINCIPAL SUPPORT PARTNERS
 Coordination of consolidation and stabilization activities Mbandaka operations centre 3 x field offices in Bikoro, Iboko, Itipo 1 x National coordination committee 	3 272 000	WHO
 Surveillance, active case-finding 5 x rapid response teams in the affected areas 28 x supervisors 1200 x community mobilization/community health workers 39 x points of entry to monitor 	2 275 000	WHO, GOARN, IOM
 Maintain diagnostic capacity and monitor survivors 1 x national reference laboratory 3 x provincial field laboratories (Mbandaka, Itipo, Bikoro) 	953 000	WHO, EDPLN, PDSS
 Medical treatment- Monitoring successfully treated individuals and maintaining treatment capacity 1 x Ebola treatment centre (6-10 beds) Itipo 1 x treatment centre Kinkole 2 x medical monitoring teams (survivors) 6 x hospital triage Triage health centers 	3 350 000	OMS, ALIMA
 Infection prevention and control 83 x treatment facilities 154 x in schools 96 x villages affected 4 x teams for safe and dignified burials 	2 534 000	WHO, UNICEF, IFRC
 Risk communication and community involvement Awareness campaigns (local radio) 1598 x community involvement teams 39 x supervisors 	907 000	UNICEF, WHO, IFRC
 Soutien psychosocial 4 x psychosocial assistant supervisors 24 x psychosocial assistants 114 x social assistance kits for affected and successfully treated individuals 145 x assistance kits for affected individuals/orphans 78 x assistance kits for affected individuals/non-cases 1 x nutritional support for affected people 	440 000	UNICEF, WFP
 Support for health system resilience and free health care 7 x hospitals 114 x health centres 	731 000	PDSS
 Preparation 5 X rapid response teams After Action Review Development of national health security plan 	362 000	WHO
 Operational and logistics support 1 x operating/logistic base (MBK) 2 x living quarters (Itipo, Bikoro) 3 x field offices 1 x national logistics base 1 x aeroplane (Kin - MbK) 1 x helicopter 1x redepolyment of material 	4 506 000	WHO, WFP, UNICEF
TOTAL BUDGET	19 334 000	

For further information, contact:

Democratic Republic of the Congo Ministry of Health

Dr Ndjoloko Tambwe Bathé General director General Directorate for Disease Control Email: bathe42@hotmail.com Tél: +243 99 990 80 64

Dr Dominique Baabo Director Health System Development Programme Resource mobilization Email: dobaabo2@pdss.cd Tél: +243 81 617 99 21

Ms Jessica Ilunga Press officer Email: presse@sante.gouv.cd Tél: +243 82 030 78 72

Partners:

WHO – Democratic Republic of the Congo

Dr Yokouide Allarangar WHO country representative Email: allarangaryo@who.int Tél: +47 241 39001

Dr Michel N'da Konan Yao Incident manager Email: yaom@who.int

Ms Clarisse Kingweze Resource mobilization officer Email: kingwezec@who.int

UNICEF – Democratic Republic of the Congo

Dr Gianfranco Rotigliano UNICEF representative Email: grotigliano@unicef.org

Dr Tajudeen Oyewale UNICEF deputy representative Email: toyewale@unicef.org

Dr Hamady Ba Ebola emergency coordinator Email: hba@unicef.org

WFP – Democratic Republic of the Congo

Mr Claude JIBIDAR Country representative Email: claude.jibidar@wfp.org

MONUSCO – Democratic Republic of the Congo

Mr Julien Harneis Deputy Humanitarian Coordinator and HC a.i. Tel: +243 999981875 Email: harneis@un.org

ALIMA - Democratic Republic of the Congo

Mr Tinou-paï Blanc Head of Mission Democratic Republic of Congo Tel: + 243 8 17 59 75 95 Email: cdm@rdc.alima.ngo

MSF – Democratic Republic of the Congo

Mr Karel Janssens Head of Mission, MSF-OCB RDC Bassoko - Ngaliema Tel: + 243 (0)815 026 027 / (0)84 136 22 84

IOM - Democratic Republic of the Congo

Mr Jean-Philippe Chauzy Head of Mission Tel: +243821133240 Email: jpchauzy@iom.int

Cover photo: WHO/Liane Gutcher