



**MINISTRY OF HEALTH**

**SUPPORT TO THE DEVELOPMENT OF A  
SPECIALISED MATERNAL AND NEONATAL  
HEALTHCARE UNIT AT MULAGO HOSPITAL**

**PROJECT BRIEF**  
(Status update)

**JULY 2016**

## **1.0 BACKGROUND:**

In April 2012, the Government of Uganda (GoU) signed a Financing Agreement with the Islamic Development Bank (IsDB) to finance the Development of a Specialized Maternal and Neonatal Healthcare Unit in Mulago Hospital (popularly known as the WOMEN's HOSPITAL). The project, which is being implemented by the Ministry of Health, and became effective in February 2013, is scheduled to be concluded by June 2017. Its objective is to contribute to reduction of maternal and neonatal morbidity and mortality in the country through provision of super specialized maternal and neonatal services at Mulago Hospital.

## **2.0 FUNDING:**

The project whose cost is US \$ 34.1 Million, is funded by the IsDB (US \$ 30.7 Million) and GoU (US \$3.4 Million) under 3 thematic components to cater mainly for the following:

- Construction of a 320 Bed Specialized Maternal and Neonatal healthcare unit,
- Supply of Medical and Non-Medical Equipment and Furniture,
- Training of hospital staff in various specialized maternal and neonatal care skills
- Establishment of Hospital Management Protocols and,
- Hiring of Consultancies to support key project implementation activities.
- General support to the project management Unit

## **3.0 SCOPE OF THE PROJECT:**

At the end of the project in June 2017, it is envisaged that the following will have been achieved:

- (i) A fully equipped and modern 320 bed multi-storey hospital facility will have been completed to offer specialized healthcare services in Obstetrics and Gynaecology. The beds include high risk antenatal, delivery and postnatal services (120 beds); Gynecological Oncology (45 beds); Uro-gynaecology especially obstetric fistula (60 beds); Assisted RH Technologies/services (25 beds); and private wing (70 beds) and Theatres (6).
- (ii) Thirty three (33) health workers and hospital managers will have been trained to provide the required specialized healthcare services.

- (iii) Up to date effective hospital management protocols will be in place to guide the operations of the specialized hospital facility.

#### **4.0 IMPLEMENTATION PROGRESS:**

Quite a lot has been achieved ever since the project became effective in February 2013 as detailed below:

***Component I:***     Improvement of Access to specialized Maternal and Neonatal Health Care Services.

- (i) A contractor M/s Arab Contractors (Osman Ahmed Osman & Co. of Egypt was hired to construct the specialized healthcare facility at US \$ 25.46 Million (VAT inclusive). Works commenced in June 2015 and will be completed by June 2017.
- (ii) Civil works which started in June 2015 have progressed well. Out of the nine (9) levels, Six (6) have been constructed (*about 50% physical progress against 54% as time spent*). Outstanding works include: finishes, installations of electrical, plumbing, air-conditioning, medical equipment, lifts and other ICT related installations, general fittings and fixtures as well as Landscaping, and other related external works.
- (iii) The List, technical specifications and Tender Documents for the supply of the required Medical Equipment and Furniture were developed and cleared by the Bank. Tendering process started this month, (July 2016) and is expected to be completed with delivery of goods by May 2017.

***Component II:***     Improvement of quality of services:

- (i) So far 12 health workers have undergone super specialised training in Urogynaecology and perinatology from Ain shams University in Egypt. An additional 21 health workers who were cleared by the Bank, are due to travel to India Fortes Hospital and Ain Shams University. (*16 health professionals will travel to India for Laparoscopy, Hysterectomy, and Assisted Reproductive Technologies, while 5 health professionals will undertake training in Gynoncology at Ain Shams University in Egypt respectively*)

- (ii) Procurement of a National Consultant to develop up to date effective hospital and clinical management protocols is due to start and expected to be completed by February 2017

***Component III: Support to Project Management:***

- (i) A consultant Ms. Arch Design was procured at US \$ 542,646 and developed the hospital design, the detailed engineering designs and tender documents, in addition to preparation of lists and specifications for medical equipment and furniture.
- (ii) To ensure that the quality of works being undertaken is to acceptable standards, a supervising consultant, M/s Joadah Consult Ltd was hired at US \$ 440,350 (VAT exclusive) to supervise the works to completion and through the one year defects period. The consultant works in collaboration with the Ministry of Health technical team to enhance supervision of the construction works.
- (iii) A financial auditor was hired at a sum of USD2663 to undertake the requisite audit functions of the project. The financial consultant, has so far audited accounts for FY 2014/15.
- (iv) The Project Management Unit was established and is operational

**5.0 CHALLENGES:**

- (i) Accumulated VAT on civil works and consultancy services due to the contractor and consultant respectively. This however, was included in the FY2016/17 budget.
- (ii) GoU counterpart funding of US\$3.42 million is yet to be released. With progress of the civil works now at 50% as, it is important that the releases are made accordingly.
- (iii) The last date of disbursement (LDD) for the project was on 30<sup>th</sup> June 2016, based on the original start date of 4//4/2012. However, the project became effective on 4<sup>th</sup> February 2013,

envisaged to be implemented for a period of 4 years from date of effectiveness.

## **6.0 CONCLUSION:**

Although there were some delays in commencement due to changes in designs and procurement processes etc., the project is now on track and it is envisaged to be completed by June 2017.

ARTISTIC IMPRESSION OF THE MATERNAL  
AND NEONATAL HOSPITAL WHEN COMPLETE



*(View at the Main Entrance along Owen Road)*



*(View at the Emergency Wing, from Mulago Hill Road)*

**PROGRESS IN A GRAPHICAL REPRESENTATION:**



*Structural frame of the Healthcare Unit built up to level 6 (at the main entrance)*



*Works continue to be undertaken at levels 4, 5 & 6*



*Works to one of the wings/ Blocks to house the ICU, Laboratory and Workshop now at level 4, in progress*



*Construction of the connecting ramp in progress*